



2008-09 to 2010-11



2008-09 created drastically different budget numbers than in prior years

Ending fund balance numbers and cash balances increased dramatically

Expected cuts to revenue limit funding did not occur

American Recovery & Reinvestment Act (ARRA) dollars

Spending freezes enacted by most districts in response to mid-year

cuts

Flexibility in Tier III programs

Sweeping restricted ending balances in Tier III to unrestricted

This has caused difficulty in gaining understanding and trust with staff, trustees, bargaining units, and the public



2008-09 State budget

Net revenue limit change of -2.63%

Deficit factor of 7.844%

Categorical programs placed in Tiers I, II, & III

Deficit of 15.38% for Tier II & III programs

2009-10 State budget

Net revenue limit change of -7.64%

Deficit factor increased to 18.355%

Categorical program deficit increased to 19.84%

One-time revenue limit reduction of \$253/ADA



2010-11 State budget

No Increase in revenue limit funding

Deficit factor reduced to 17.963% because of negative COLA Categorical programs placed in Tiers II & III maintain deficit of 19.84%

Unrestricted revenue increases from prior-year due to elimination of one-time \$253/ADA in 2009-10

2011-12 State budget

No Increase in revenue limit funding

Deficit factor increased to 19.754%

Categorical programs placed in Tiers II & III maintain deficit of 19.84%

Mid-year trigger cuts due to state revenues short of \$4 billion

50% of transportation (later converted to a per ADA cut)

\$13 per ADA in revenue limit funding

Local Education Funding Impact



State Revenue	Unaudited Actuals			
	<u>07-08</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>
Bangor Elementary	1,056,123	991,443	943,753	1,046,615
Butte County Office of Ed	29,152,351	28,256,144	24,634,973	23,574,013
Biggs Unified	5,771,958	5,381,657	4,937,676	4,944,443
Chico Unified	93,305,063	90,166,032	78,884,820	80,293,686
Durham Unified	8,692,413	8,149,599	7,495,593	7,315,727
Feather Falls	400,740	378,763	343,690	237,051
Golden Feather	1,594,232	1,527,883	1,177,102	1,606,826
Gridley Unified	15,004,757	15,019,785	13,835,727	14,258,990
Manzanita Elementary	1,955,769	1,922,018	1,683,538	1,888,812
Oroville City Elementary	20,260,806	18,956,012	16,313,085	16,899,331
Oroville Union High School	20,809,664	20,136,001	19,970,644	20,196,491
Palermo Elementary	10,047,054	9,527,791	8,505,708	8,942,387
Paradise Unified	34,636,677	32,309,165	27,536,076	26,104,499
Pioneer Elementary	1,212,235	1,128,632	895,849	883,420
Thermalito Elementary	10,928,764	10,496,167	9,291,764	9,422,086
Totals	254,828,606	244,347,092	216,449,998	217,614,379
Year to Year Comparison		-\$10,481,514	-\$27,897,094	\$1,164,381
Cumulative Comparisor	1	-\$10,481,514	-\$38,378,608	-\$37,214,227
County-wide ADA (P-2)	32,157.77	31,641.64	29,658.16	29,629.23



2011-12 State Budget

2011-12 State Budget

The most significant risks to the enacted 2011-12 State Budget were:

The state and national economies experienced unforeseeable events, which disrupted markets and slowed economic growth

Lawsuits prevented some of the expenditure reductions and funding shifts adopted by the Legislature

Savings in state programs did not materialize as budgeted, resulting in current-year operating deficiencies

ALL of the above occurred in 2011-12!

2011-12 State Budget

State revenues did not come in for 2011-12 as counted on in the Budget

Midyear cuts to schools were enacted:

50% of transportation funding – with disparate impact on local agencies (later converted to a per ADA cut and a corresponding increase in the deficit factor)

\$13 per ADA in revenue limit funding – much lower than the anticipated average of \$260 per ADA



The 2012-13 state budget deficit was worse than anticipated

More cuts to the non-Proposition 98 side of the budget

For Proposition 98 programs, the Governor proposed:

Restoring all transportation funding (regular and special education) on an ongoing basis, but the per ADA cut increased from \$370 to \$441

Other Proposition 98 "adjustments" or manipulations

Otherwise, "flat funding" proposed for schools, but ONLY if the Governor's tax initiative passes

Big cuts if the tax initiative does not pass

The centerpiece of Governor Brown's 2012-13 Budget is "The Schools and Local Public Safety Protection Act of 2012," a tax initiative that will be on the November ballot

Establishes the "Education Protection Account" for revenues derived from temporary, five-year tax increases

Half-cent sales tax and income tax rate increases

Like local property tax revenues, EPA funds can be used for any educational purpose and count toward the Proposition 98 minimum guarantee

Reduces state General Fund contributions toward Proposition 98 dollar for dollar

Will buy down deferrals and increase cash availability in 2012-13

Contains automatic trigger reductions

May Revise trigger estimate is \$441 per ADA, up from \$370 per ADA in January

Governor Brown equated this reduction to eliminating three weeks of instruction from the school year

The cuts are linked to the failure of the proposed temporary tax increases, not general revenue shortfall

The cross year deferral buyout is rescinded and existing deferrals are maintained

The Governor's Budget assumes that new temporary taxes are approved by the voters for five years at the November 2012 ballot

The Budget also proposes severe additional reductions in funding for schools in the event that the tax initiative is not approved

This leaves schools in a position of needing at least two plans

Governor Brown's Proposal: Flat funding

Alternative: Trigger reduction

Districts should plan for both eventualities until the fate of the tax initiative is determined



What Has Happened Since May Revise?

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Both the Governor's and Munger's tax initiatives qualified for the November ballot

Budget sent to the Governor by June 15th – "on time"

Reduction in instructional days expands if trigger is pulled

Initially a maximum of 15 days across 2012-13 and 2013-14 (20 days total)

Now districts are allowed to reduce to 160 days in BOTH 2012-13 and 2013-14

Mid-year trigger cut grew from \$441 to \$457.47 per ADA

Other budget details continue to emerge each day



BCOE 2012-13 Original Budget Guidance

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"With Trigger"

2012-13: Include ongoing \$441/ADA RL reduction and zero RL COLA

2013-14: Include ongoing \$441/ADA RL reduction and negotiable items NOT allowed

2014-15: Include ongoing \$441/ADA RL reduction, CSR flexibility and negotiable items allowed

"Without Trigger"

2012-13: Include plan that addresses potential ongoing \$441/ADA RL reduction, if negative fund balance/short of reserves and zero RL COLA

2013-14: Include plan that addresses potential ongoing \$441/ADA RL reduction, if negative fund balance/short of reserves and negotiable items NOT allowed

2014-15: Include plan that addresses potential ongoing \$441/ADA RL reduction, if negative fund balance/short of reserves, CSR flexibility and negotiable items allowed



Budget and Cash Flow 101

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Budgets are projections of spending priorities

Budgets are "living documents" and will change regularly

Budget assumptions are key to understanding the numbers

Understanding Multi-Year Projections (MYP's) are essential

Understanding your district's cash flow projection is important

There is a difference between cash management and cash insolvency

Budgets Are More Difficult to Manage Today Than Ever

Budget and Cash Flow 101

Fund Balance vs Cash

	Fund B	Cash	
	Source is Fina	ncial Reports	Source is County Treasury (Bank)
Revenue	1,000,000		, ,
Accounts Receivable		250,000	
			750,000
Expenses	800,000		
Accounts Payable		100,000	
			700,000
Net Change in Fund Balance	200,000		50,000

Fund Balance – "Promised Dollars" Cash – Actual Dollars in the Bank

Impact of Cash Deferrals on BUSD



2008-09

Apportionment delays and implementation of intra-year deferrals

2009-10

New 5-5-9 apportionment schedule adopted

Additional intra-year deferral

Cross-year deferrals equal 20%

2010-11

Additional intra-year deferral and cross-year deferral

Cross-year deferrals equal 15%

2011-12

Cross-year deferrals equal 26%

2012-13

Governor's proposal includes buying down deferrals

Cross-year deferral assumed to be less if tax proposal passes



Final Thoughts

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Great uncertainty remains, despite an on time state budget

Two tax initiatives on November ballot

Proposition 98 manipulations continue

Governor's interest in a different funding methodology

National and state economic volatility

Addressing deficit spending with an ongoing per ADA cut

Tax Revenue Anticipation Notes (TRANs) are most likely needed by most districts in 2012-13 if tax initiative fails

Biggs Unified School District



Questions?